



## Use and misuse of modern technologies for monitoring workers

**Use avtorske pravice so pridržane. Gradiva ni dovoljeno razmnoževati ali razpošiljati v kakršnikoli obliki brez predhodnega pisnega dovoljenja avtorice in Ministrstva za delo, družino, socialne zadeve in enake možnosti.**

**Republic of Slovenia Ministry of Labour, Family, Social Affairs and Equal Opportunities**

**Speaker: Associate Professor Dr. Phoebe V. Moore, University of Leicester School of Business and Research Fellow, Social Science Center, Berlin WZB**





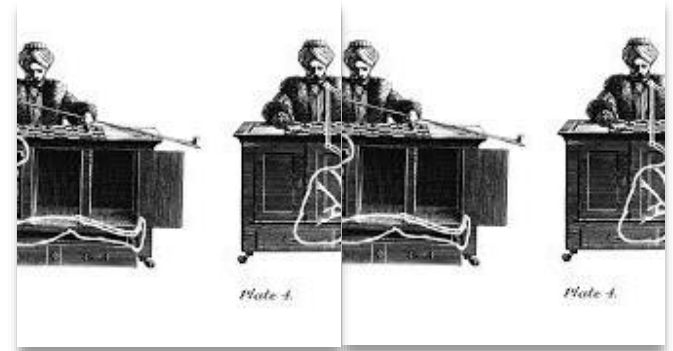
 European Agency  
for Safety and Health  
at Work

  
European Parliament

- I. Monitoring technologies**
- II. Processes of implementation and possible ‘uses and misuses’**
- III. Worker responses**
- IV. Legal frameworks, local/regional policies, IO responses**
- V. My recommendations**

# I. Monitoring Technologies

- Human resources
- Collaborative bots
- Chatbots
- Wearables, implants
- Algorithms & gig work



## Which technologies?

- **Warehouse:** armbands, cobots, finger scanners
- **Factory:** robots, cobots, assistive tablets
- **Call, 'contact' centres:** sentiment analysis, emotion coding
- **Home working:** RescueTime, online platforms, algorithms
- **Streets:** offline platforms, algorithms, facial recognition, location tracking
- **Offices:** sentiment analysis, sociometrics, heat tracking, attendance swipe cards, keystrokes, CCTV, facial recognition

*All have some form of human resources which involves e.g. profiling, people analytics, performance monitoring.*

# The Intelligence of Machines (by Machines)

'it is the autonomy of the computer we value... time after time, science has led us to insights that, at least when seen superficially, diminish man'.  
Weizenbaum 1972

Technology:	Platforms (algorithms, Artificial Intelligence (AI), Machine learning (ML) )	People analytics, chatbots (filming interviews, software, AI, ML, emotion coding,)	Cobots, wearables (RFID, dashboards, tablets, GPS, data glasses/Hololense )
Type of intelligence:	Predictive, Prescriptive, Descriptive	Affective, Assistive, Predictive, Descriptive	Assistive, Collaborative
Where/what:	Home, Street (gig work)	Office, Call Centre (service work)	Factory, Warehouse (manual work)
Decision-making:	Human resource (HR), performance monitoring (PM), micro-management (MM)	HR, PM, MM	HR, PM, MM

## II. Processes of implementation and uses/misuses

### Implementation

#### Warehouse

-Armbands, data accumulation

#### Streets

-Platform business model

#### Homes

-Little oversight, reputational economy

#### Offices

-Human Resources

-Sociometrics

### Risks

#### Warehouse

-Stress, micromanagement

#### Streets

-No social protection, physical risks

#### Homes

-Ergonomics, 'double burden'

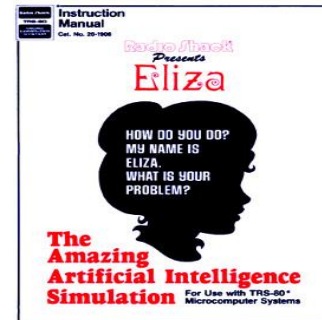
#### Offices

-Discrimination

-Stress, anxiety

# III. Worker responses

- OSH symptoms
- Disengagement, 'feet dragging', situational leveraging
- Worker organization, union involvement





# IV. Legal and policy frameworks

- **Data as property? Right to personality? Privacy and data protection rules?**
- **European Commission**
- **International Standards**
- **World Economic Forum**
- **General Data Protection Regulation**



# V. Recommendations

- **Focus on implementing assistive and collaborative technologies**
- **Appropriate training must be provided at all points**
- **Worker consultation**
- **International standardisation, government regulation**
- **Trade unions, civil society engagement**

# Thank you!

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